THE YMCA OF GREATER HARTFORD  2016 ANNUAL REPORT

Transforming Lives Together
“Since she joined Hip & Fit, Amari has been physically active and going outside to exercise. We love to cook! Last week, the students listened to each other’s heart rates and learned how the heart works—and how healthy eating affects the heart. We come from a family that’s prone to hypertension, diabetes and obesity, so learning about fruits and vegetables is especially important for Amari.”
— Shaniece Ferguson Reed and her daughter, Amari Edwards

Hip & Fit began in 2014 at Hartford’s Simpson-Waverly School as an outgrowth of the summer Y-BELL Power Scholar Academy™. In our community, childhood obesity is a concern. The Y program tackles healthy eating and fitness, along with after-school academic and homework support.

Amari loves smart snacking, vegetable guessing games and plenty of physical activity. Dance and positive affirmations encourage powerful and optimistic attitudes. According to Shelby O’Riley, who runs the program, “Our hope is that by empowering our scholars to make healthy life choices, they will take this knowledge home with them and create healthier families and communities.”

Program Impact:
— Promotes wellness with a healthy snack and guided homework time.
— Teaches youth about food sources, recycling and the ecosystem.
— Served 492 scholars at both Simpson-Waverly in Hartford and Anna Norris in East Hartford since 2014.
— Partnered with Sun Life Financial and the Boston Celtics to host Fit to Win, a four-week program designed to improve the health and well-being of children, as well as promoting diabetes education.

2,300 plus children enrolled in child development programs.
What does it mean to transform a life?

*Inspiring stories of growth and change at the Y show how we’re working to transform lives...together.*
The YMCA is a vital force in the economic and cultural life of America. No other non-profit organization brings together such a diverse and eclectic group of people. At the YMCA of Greater Hartford, we serve over 120,000 members in the communities of Hartford, Litchfield, Tolland and Windham Counties with 12 local branches, including two residential camps. Our staff works tirelessly to help individuals reach their fullest potential. This Annual Report highlights the heroes of the YMCA who transform lives and strengthen communities every day.

When children become connected to the Y, it changes how they see the world. They discover life-changing opportunities they might not have dreamed were available. Starting in infancy, they grow up in the Y as they gain skills and confidence for the future. People from every socioeconomic background, race, ethnicity and intellectual perspective join the Y—the Y is the great American melting pot.

The inspiring stories within these pages show the power of the Y community. Read about the Y-BELL Power Scholars Academy™ at Anna E. Norris Elementary School in East Hartford, which transformed the culture of their entire school. Find out why children in the Hip & Fit program at the Wilson-Gray YMCA after school program are exercising more and choosing healthy snacks—or why participants in the Teen Incentive Program (Y-TIP) are planning for a bright future after high school graduation. See how parents in the Y Achievers program help their children build character and develop a positive sense of self.

How do we build a community together? We believe the best way to sustain our growth is to create it ourselves—by expanding our branches and the many services we bring to communities across the region. On many levels, this has been a year of transformation at the Y, for both the staff and the Board. In 2016, the YMCA welcomed Maura Cochran as Board Chair. The year has brought new opportunities to develop and grow staff. Thanks to our donors and supporters, we were able to provide $4 million in financial assistance to adults, families and youth who otherwise could not afford membership or program fees.

This year, the YMCA celebrates its 165th year. The Greater Hartford region is constantly changing and growing, and the YMCA has evolved along with it. In 2015, we reaffirmed the Y’s commitment to Hartford with our brand new Downtown YMCA at State House Square. Then, in 2016, we expanded the YMCA’s reach deep into Windham County with the opening of the Hale YMCA Youth and Family Center.

Over the past few months, we have seen our local community meeting new challenges. There is a new vibrancy and excitement growing across our entire region. Now it’s more important than ever to help our neighbors grow and thrive.

We welcome your talent, energy and commitment. Because of you, our community continues to grow.

Thank you for helping us make the YMCA’s transformation possible.

Maura Cochran
Board Chair

Harold Sparrow
President and CEO
El YMCA es una fuerza vital en la vida económica y cultural de los Estados Unidos. Ninguna otra organización puede congregar un grupo de gente tan diverso y ecléctico. En el YMCA de Greater Hartford damos servicio a las comunidades de los Condados de Hartford, Litchfield, Tolland y Windham por medio de 12 ramas locales, que incluyen dos campamentos residenciales. Nuestro personal trabaja incansablemente para ayudar a cada persona a alcanzar la plenitud de su potencial.

Cuando los niños se conectan con el Y, esto cambia su forma de percibir el mundo. Ellos descubren oportunidades de cambio en sus vidas que quizás nunca soñaron tener a su alcance. Comenzando en su infancia, van creciendo dentro del Y a medida que adquieren aptitudes y confianza para su futuro. La gente que se une al Y proviene de todos los niveles socioeconómicos, razas, grupos étnicos y perspectivas intelectuales—el Y es uno de los muy pocos lugares donde todos y cada uno pueden unirse para edificar relaciones y amistades muy especiales.

Las historias inspiradoras que llenan estas páginas muestran el poder de la comunidad del Y. Puede leer acerca de Y-BELL Power Scholars Academy™, en la Escuela Primaria Anna E. Norris de East Hartford, que transformó la cultura de toda su escuela. Conozca la razón por la que los niños que participan en el programa Hip & Fit de las actividades después de las clases en el YMCA Wilson-Gray se ejercitan más y eligen bocadillos saludables—o la razón por la que los participantes en el Programa de Incentivo Juvenil (Teen Incentive Program - Y-TIP) están haciendo planes para un futuro brillante luego de su graduación en la escuela secundaria. Observe la forma en que los padres del programa Y Achievers ayudan a sus niños a edificar su carácter y desarrollar una visión positiva de sí mismos.

¿Cómo edificamos una comunidad unida? Consideremos que la mejor forma de sustentar nuestro crecimiento es crearlo por nuestra propia iniciativa—expansiendo nuestras filiales y los múltiples servicios que brindamos a las comunidades a través de la región. Éste ha sido un año de transformación en el Y en muchos niveles, tanto para el personal como para la Junta Directiva. En 2016 el YMCA dio la bienvenida a Maura Cochran como Presidenta de la Junta. El año brindó nuevas oportunidades de desarrollo y aumento del personal. Gracias a nuestros donantes y seguidores, hemos podido brindar 4 millones de dólares en asistencia financiera a adultos, familias y jóvenes que de otra manera no hubieran podido pagar sus cuotas societarias o los aranceles de los programas.

Este año el YMCA celebra su 165° aniversario. La región de Greater Hartford experimenta cambios y crecimientos constantes, y el YMCA ha evolucionado junto con ella. En 2015 reafirmamos el compromiso del Y con Hartford, mediante nuestro flamante Downtown YMCA ubicado en State House Square. Luego, en 2016 expandimos el alcance del YMCA dentro del Condado de Windham mediante el Centro Juvenil y Familiar del YMCA Hale.

En estos últimos meses hemos visto a nuestra comunidad local enfrentarse a nuevos desafíos. Hay un creciente y vibrante entusiasmo que se extiende a través de toda nuestra región. Ahora es más importante que nunca poder ayudar a nuestros vecinos a crecer y prosperar.

Damos la bienvenida a su talento, su energía y su responsabilidad. Gracias a usted, nuestra comunidad continúa creciendo. Gracias por ayudarnos a hacer posible la transformación del Y.
“We know that if kids lack enrichment over the summer, they lose ground,” says Dr. Ed Orszulak, principal of Anna E. Norris Elementary School in East Hartford. “Before Y-BELL, children returned to school in the fall far below where they were in June. Now we are in a great place. Kids come back, they’re up, they hit the ground running. Across the K-5 spectrum, it’s been a tremendous asset to our school.”

This year, the Y-BELL Power Scholars Academy (PSA) turned the expectations around. Instead of losing skills, students made gains in both reading and math. The YMCA provides the staff, teachers, materials and leadership to administer the program, which runs five days a week for six weeks.

**Program Impact:**
- Students gained an average of 1.5 months in reading and 2.0 months in math.
- 83% of teachers reported that scholars increased self-confidence.
- 95% of parents reported that scholars enjoyed their summer learning experience.
- 79% of parents reported they became more involved in their child’s education.

“We hoped for academic gains, but no one expected that Y-BELL would transform the culture of the school.” — Dr. Ed Orszulak, Principal

“We have Smartboards and iPads in the classroom,” says teacher Dr. Maxine Ursery, who knows that many of her students may lack access to technology at home. “We focus on academics in the morning and enrichment activities, including gym, dance, yoga and life skills in the afternoon.”

5,000 plus young people participated in YMCA day and overnight summer programs.
Teacher Dr. Maxine Ursery, Maria (a third-grade Y-BELL Power Scholar) and Dr. Ed Orszulak, Principal
“We teach youth to believe in themselves, seek employment and value education,” says Barry Person, the Y’s Youth and Teen Development Director. “Our programs build self-confidence and hope.”

Caring adults help youth grow. As they grow, they learn to succeed when they stay engaged in Y programs. We work with them to shape their lives in positive ways. Our goal: Transforming lives by putting a caring adult in the presence of every child.

How do we influence young people to ensure that they’re ready to be successful adults? Drop by Hartford’s Wilson-Gray YMCA Youth and Family Center on any afternoon, and you’ll see teens playing basketball, laughing, talking, dancing, learning—and planning for a bright future.

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“What role does the Y play in my life? Now I’m 17, but if I hadn’t started coming to the Y to play basketball, I would be on the streets. If your mother and father aren’t around, you know the Y is there. I come to a safe place where I have friends and a wider community.”
— Najay, an 11th grader at Weaver High School

“My dream has changed a lot. I would like to be open and mindful. Y-TIP can teach you a lot about yourself. I can’t wait to go on college tours with the Y.”
— Chelsea, a 9th grader at Greater Hartford Academy of the Arts

“10,000 plus teens participated in YMCA programs last year.”
Najay, left and Chelsea
The Y’s Parent Achievers program is geared towards adults whose children are enrolled in the Y Achievers program. Parents have an opportunity to share their experiences and support other parents facing similar challenges. Designed to promote open and effective parenting, the program engages and inspires adults through activities and career resources, while providing babysitting for younger children. Volunteer mentors teach parents how to budget and manage money, save for college, and help their children write college essays, choose a career and prepare for the workforce.

“I joined the Y’s Parent Achievers program with my best friend from my days in the National Guard,” recalls Norma Cruz-Mathis. “My son, Pharoh, joined Y Achievers in the fifth grade and my young daughter, Datari, tagged along until she was old enough to participate. Pharoh is now a freshman at CCSU and wants to be a pediatrician, and Datari is a high school sophomore who plans to be a patent attorney. They’re both very focused on the future.”

“My husband, Ron, and I are grateful to the Y Achievers program for giving our kids unique opportunities to open up a checking account, write a business plan, and learn about technology, engineering, science, public speaking—the list is endless. My children have grown up in the program.” — Norma Cruz-Mathis

49,500 plus adults participated in YMCA programs last year.
Norma Cruz-Mathis, Y Parent Achiever
Peter B. Atherton

“Whoever wants to be a leader among you must be your servant...” — Matthew 20:26

Recipient of the 2016 Robert C. Knox, Jr. YMCA Distinguished Leadership Award

The R.C. Knox Award is a welcome honor for Peter B. Atherton, whose giving is inspired by a joyful spirit. What drives his passion for service is his faith and commitment to helping others. “The YMCA is a great organization to put the principles of servant leadership into practice. I believe the Y’s leadership has modeled these principles in what they do, and they have challenged and motivated me to be a servant leader in my own right.”

During his many years as a volunteer, Peter has served the Y community in vital leadership roles on numerous boards and committees. “My philosophy of giving is that we’ve been given the gifts of time, talent and treasure, and we have a responsibility to be good stewards. Part of that responsibility is to share what we’ve been given with others who may be less fortunate.”

Since 1989, when he was first tapped to share his fundraising talents at the Y on Jewell Street in Hartford, Peter has risen to the highest levels of leadership on the corporate Board of Directors and Trustees. “I’ve always felt that I have an obligation to give back,” he says, “whether that be my time, abilities and talents, or my financial resources. Giving back some of what you’ve been given is an expression of gratitude for what you have.”

A certified public accountant, Peter has devoted his energy to the Y as a highly active volunteer with the Downtown Hartford branch for nearly three decades. Through the years, he has shared his wise stewardship and fiscal oversight with various boards and committees. In 2001, he chaired the Association’s campaign, “A Million for the Millennium,” and has also led major gifts fundraising efforts. Previously Secretary of the Association’s Board of Directors, he currently serves as Treasurer and chairs the Board’s Finance Committee.

Peter’s commitment to serving others extends beyond the YMCA. A member of The Congregational Church in South Glastonbury since the first grade, he has traveled to the Gulf coast for hurricane relief and home building with Back Bay Mission in Biloxi, MS, as well as various Habitat for Humanity chapters in New England and New Jersey and the Hartford Salvation Army. He has made several trips to the Lakota Sioux Indian reservation in South Dakota to provide supplies and build houses for those in need.

Peter’s lifelong commitment to volunteering embodies his belief in servant leadership. He enjoys meeting people, getting to know them, figuring out how they, too, can put their talents to work for the Y. “I have always enjoyed doing things for other people, and it gives me a lot of pleasure and satisfaction,” he says. For Peter, promoting a culture of philanthropy is at its best when it transforms the lives of youth and adults.
Past Knox Award Recipients
1977 Robert C. Knox, Jr.*
1978 The Hon. Thomas D. Gill*
1979 Frederick U. Conard, Jr.*
1980 William H. Short*
1981 Richard B. Haskell*
1982 Reese H. Harris, Jr.*
1983 Herbert R. Bland*
1984 Earnest T. Andrews, Jr.*
1985 J. Ronald Regnier*
1986 Donald P. Richter*
1987 William K. Cole*
1988 Morrison H. Beach*
1989 Robert E. Carroll, Jr.
1990 Raymond W. Stahl*
1991 Warren A. Hunt*
1992 Robertson Mackay*
1993 Donald J. Hayes*
1994 Raymond B. Green*
1995 Alfred R. Rogers
1996 Raymond H. Deck*
1997 Harold C. Buckingham, Jr.
1998 R. Michael Curran
1999 Judith A. Stearns
2000 J. Philip Denison*
2001 Chandler J. Howard
2002 Myron E. Congdon
2003 Michael M. Hopkins
2004 Gerald Geise
2005 James T. Betts
2006 Arthur Snyder
2007 Laura Estes
2008 William Pettit, Sr.
2009 John F. Byrnes
2010 Warren C. Packard
2011 Ruth H. Grobe
2012 JoAnn Price
2013 Al Wilke
2014 I. Charles Mathews
2015 Daniel C. Tracy
* Deceased
2016 Association Highlights

Relocated Association offices to 50 State House Square, Hartford.

Voted Maura Cochran Board Chair.

Appointed Nichol Higdon as Senior Vice President and COO.

Successfully implemented new membership model with a focus on sales and alignment in marketing, and messaging across the association.

Raised over $200,000 for the YMCA Diabetes Prevention Program.

Raised over $1,700,000 in grant support.

Raised over $1,473,221 in Annual Campaign donations to support children, families and adults participating in YMCA programs.

Honored Donald and Penny Richter at the YMCA Heritage Club Recognition Dinner for their many years of service and commitment to the Y.

Engaged basketball legend and Hall of Fame coach Jim Calhoun as guest speaker at the YMCA Celebrates Champions event to honor those whose community work promotes positive change.

Raised more than $190,000 at the Champions event to benefit programs that support Youth Development, Healthy Living and Social Responsibility.

Presented three Celebrate Champions Awards to area leaders who exemplify the pillars of the YMCA including: Theus McBee, graduate of the YMCA of Achievers program, who received the award for Youth Development; Alicia Unger, volunteer with the YMCA’s LIVESTRONG® program, who received the award for Healthy Living; and the Newell D. Hale Foundation, which received the award for Social Responsibility.

Raised over $1,700,000 in grant support.

Raised over $101,000 at the 15th Annual “Kids to Camp” Golf Tournament.

Provided $4 million in financial assistance through contributions and program grants that provided access to adults, families and youth who otherwise could not afford membership or program fees.

Presented three Celebrate Champions Awards to area leaders who exemplify the pillars of the YMCA including: Theus McBee, graduate of the YMCA of Achievers program, who received the award for Youth Development; Alicia Unger, volunteer with the YMCA’s LIVESTRONG® program, who received the award for Healthy Living; and the Newell D. Hale Foundation, which received the award for Social Responsibility.

Supported over 100 cancer survivors who participated in the LIVESTRONG® at the YMCA program.

Supported over 10,000 teens who participated in YMCA programs, including Leaders Club, Y-TIP, Youth and Government, and Health and Wellness programs.

300

Hosted nearly 300 families at YMCA Family Camp Weekends at our overnight camps.

120,000

Served over 120,000 children and families.

2,000

Provided aquatics programming to more than 2,000 individuals.

100

Supported over 100 cancer survivors who participated in the LIVESTRONG® at the YMCA program.

10,000

Supported over 10,000 teens who participated in YMCA programs, including Leaders Club, Y-TIP, Youth and Government, and Health and Wellness programs.
Camp Jewell YMCA

Completed Capital improvement projects, including Camp Jewell’s Boardwalk and Boat Launches and High Ropes Course, to enhance the resident camp group experience. • Added the new Circle of the Sun program in partnership with Camp Rising Sun, a camp for kids with cancer. • Received a $25,000 donation from David and Elaine Nord. • Honored Gary Forester with the 2016 Distinguished Alumni Award (Scoobie Award) for his service to Camp Jewell.

Camp Woodstock YMCA

Received a $6,000 grant from Y-USA to send kids to camp and partnered with the Dominican Republic Society of New England to send 41 kids to camp who otherwise would have been unable to afford it. • Partnered with UCONN Department of Public Policy to develop a survey tool for our resident camp, which indicated strong satisfaction among parents, campers, staff and board members. • Continued our International Mission, sending six summer counselors and three board members to the Dominican Republic to volunteer with the YMCA and other service organizations. • Raised over $45,000 in Annual Campaign support through our Board of Advisors and “The Woodstock Wine and Spirits” event, which help provide financial assistance to 149 campers. • Grew our day camp by 8%. Reached 94% capacity in our resident camp, which included over 400 new campers.

Downtown YMCA

Provided free swim lessons to more than 650 Hartford and East Hartford youth, ages 5 to 9, through grants from the Hartford Foundation for Public Giving and The Hartford Financial Services Group. • Performed at the Wadsworth Atheneum Festival of Trees with the Downtown’s Footlights Performing Arts and Education program. • Recruited over 60 employees from Downtown Hartford companies to participate in a corporate weight loss challenge. • Collaborated with local nonprofits, including the Chrysalis Center, C.O.M.P.A.S.S. Youth Collaborative, Boys & Girls Club’s of Hartford, and Expeditionary Learning Academy at Moylan School.

East Hartford YMCA

Served over 150 day campers at YMCA Camp Nowashe, teaching lifelong skills and creating meaningful friendships. • Graduated 60 preschoolers in August who were prepared for kindergarten. • Opened two new morning care programs for elementary students in East Hartford at Goodwin School and Pitkin School. • Raised over $90,000 for scholarships for East Hartford families and children. • Offered healthy living programs, including Zumba and Jiu-jitsu. • Relaunched Teen/Pre-Teen Center programming.

Farmington Valley YMCA

Hosted the inaugural Chase Race, an obstacle course race for adults and a youth Kids Race, at YMCA at Camp Chase. More than 98 adults and 40 young athletes participated. • Awarded the Community Support Award from First Congregational Church of Granby. • Participated in the Race 4 Chase program, a youth triathlon program. Farmington Valley YMCA was represented with 24 young athletes. • Expanded the partnership with Junior Achievement by hosting a half-day job shadowing experience for Granby High School business students and teaching children in grades K-6 at Tariffville school about banking, being a business owner, and personal finance. • Hosted a Women’s Self-Defense class with over 60 female participants. • Collected over 1,100 hygiene products that were donated to Imma Care. • Participated in the Horizon’s program with Ethel Walker School to provide five weeks of swim instruction to 45 young girls from the Hartford area. • Hosted three student volunteers from Suffield High School’s transitional program in an effort to help prepare them for their transition from high school to a work environment. • Offered three adaptive fitness classes, including archery, climbing and gymnastics. • Netted over $50,000 in the Box, Dance, and Bike for the Battle events to help ensure that those battling cancer in our community have a place to turn.

Glastonbury Family YMCA

Renovated and opened a brand new facility at 95 Oakwood Drive, featuring a large community room, Wellness Center, Early Childhood Education Wing, Youth Activities Room, administrative offices, and soon-to-be the new Judy Stearns Playground. • Graduated two dozen cancer survivors from our LIVESTRONG® program through a $25,000 grant from the Norma and Natale Sestero Fund at the Hartford Foundation for Public Giving. • Performed a Broadway-style production of Disney’s The Little Mermaid with our Musical Theatre Club cast of 32 young actors from around Connecticut. • Began providing group exercise classes and individual workout opportunities to the Greater Glastonbury Community with the start of our Y WellPass Program. • Hosted our first Healthy Kids Day. • Hosted our 2nd Annual The Moon Shines Over the Y fundraiser, honoring YMCA of Greater Hartford Board Member Judy Stearns. • Began bi-weekly appearances on the Rise and Shine Morning Show, AM 1550 Radio, to discuss the great things the Y is doing for our community.

Hale Family YMCA Youth and Family Center

Celebrated our facility’s grand opening on February 27, 2016. • Created over 144 job opportunities. • Enrolled over 2,400 individual members during opening weekend. • Awarded over $120,000 in financial assistance scholarships to 20% of our members. • Raised $26,695 for our first Annual Campaign exceeding our $25,000 goal.
Indian Valley Family YMCA

Opened three new after-school sites, adding an additional 125 youth to the programs. • Exceeded 165 swimmers in our swim team and ranked seventh in the New England Championships. • Exceeded day camp enrollment at both locations (Indian Valley Day Camp, and Yankee Trails Day Camp) by serving over 600 individual campers. • Graduated 96 cancer survivors through our LIVESTRONG® at the YMCA program. • Renewed National Accreditation for the Education of Young Children at the Rockville Child Care Center. • Added an additional nursery school classroom at the Vernon Child Care Center. • Received a school readiness grant, which allowed 16 additional children to participate at the Rockville Child Care Center. • Opened a Functional Wellness area in our Wellness Center. • Expanded our “Swim Buddies” program, which serves children with special needs and their parents. • Partnered with Project Genesis to serve members with Traumatic Brain Injury. • Held our 4th annual multicultural night with over 100 participants in attendance.

Tri-Town and West Hartford YMCA

Partnered with a local church group that is sponsoring Syrian refugee families to help the children and adults acclimate to their new lives in Connecticut. • Graduated 12 participants from the LIVESTRONG® at the YMCA program. • Increased after-school programs by 15 families with the merger of St. Mary’s and St. Augustine’s at St. Brigid’s school. • Continued collaboration with WECC to ensure a child’s educational success with all available resources by the age of eight.

Wheeler Regional Family YMCA

Distributed $37,000 in financial assistance. • Logged over 205,000 member visits and over 10,500 New England reciprocity visits throughout the year. • Graduated over 50 participants from the LIVESTRONG® at the YMCA program. • Raised a total of $127,750 in contributions from businesses and individuals to support families in the Plainville and surrounding areas. • Achieved Level 1 USA Swim Club recognition through Wheeler Tigersharks Swim Team, which engages 140 active swimmers, ages 6 to 18.

Wilson-Gray YMCA Youth and Family Center

Formed collaborations with more than 60 faith-based organizations through a partnership with the Urban Alliance. • Raised money through our “Pay It Forward” campaign by allocating joining fees to provide free memberships to over 40 youth from North Hartford. • Engaged over 150 members as volunteers. • Engaged over 65 youth in the fall and spring out-of-state college tours. • Began offering the Reach & Rise® group meeting program through a grant from Y-USA. • Added a new after-school site at R.J. Kinsella school and increased enrollment in our before- and after-school program at Annie Fisher school. • Partnered with Andy’s Shoppes and Simsbury Bike Shop to host and participate in an adaptive cycling event. • Hosted a community event called “Healthy Food Day,” where adaptive sports participants learned about easy and affordable ways to buy and prepare healthy meals.
### The YMCA of Greater Hartford

#### Summarized Financial Information for 2016

<table>
<thead>
<tr>
<th>Summary of Public Support, Revenues and Expenses</th>
<th>Summarized Balance Sheet</th>
<th>Constituency Report</th>
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<td><strong>Public Support</strong></td>
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<td>Supplies and services</td>
<td>3,690,322</td>
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</tr>
<tr>
<td>4,888,360</td>
<td><strong>Summary of Public Support, Revenues and Expenses</strong></td>
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</tr>
<tr>
<td>Utilities and occupancy</td>
<td>4,597,118</td>
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</tr>
<tr>
<td>4,597,118</td>
<td><strong>Summarized Balance Sheet</strong></td>
<td></td>
</tr>
<tr>
<td>Promotion, vehicles and training</td>
<td>1,273,058</td>
<td></td>
</tr>
<tr>
<td>1,273,058</td>
<td><strong>Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Other expenses</td>
<td>1,135,047</td>
<td></td>
</tr>
<tr>
<td>1,135,047</td>
<td><strong>Liabilities</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>Net Assets</strong></td>
<td></td>
</tr>
<tr>
<td>30,682,025</td>
<td>Total net assets</td>
<td>95,267,201</td>
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<tr>
<td><strong>Subtotal Excess (deficit)</strong></td>
<td><strong>Total net assets and liabilities</strong></td>
<td>134,818,951</td>
</tr>
<tr>
<td>3,690,322</td>
<td>3,690,322</td>
<td></td>
</tr>
<tr>
<td>Less:Depreciation and amortization</td>
<td>3,690,322</td>
<td></td>
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<tr>
<td>2,288,638</td>
<td><strong>Net Excess (deficit)</strong></td>
<td>1,401,684</td>
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<tr>
<td><strong>Net Excess (deficit)</strong></td>
<td>1,401,684</td>
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</tr>
<tr>
<td>Investment and non-operating activity-net</td>
<td>3,505,107</td>
<td></td>
</tr>
<tr>
<td>Capital campaign activity-net</td>
<td>965,146</td>
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</tr>
<tr>
<td><strong>Net change in assets</strong></td>
<td>5,871,937</td>
<td></td>
</tr>
</tbody>
</table>

This summarized financial information is taken from financial statements examined by independent public accountants. Copies of the audited financial statements and IRS Form 990 are available for examination at the YMCA’s office.

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**Our mission.**

The YMCA of Greater Hartford is a charitable association open to all and committed to helping people develop their fullest potential in spirit, mind and body. The commitment is reinforced by our belief in living out the universal values of caring, honesty, respect and responsibility.
YMCA of Greater Hartford Branch Locations*

Camp Jewell YMCA
6 Rock Hill Road, Colebrook, CT 06021
1-888-412-2267
Ray Zetye, Branch Executive
Jay Aronson, Branch Board Chair

Camp Woodstock YMCA
42 Camp Road, Woodstock Valley, CT 06282
1-800-782-2344
Tony Gronski, Branch Executive
Timothy McGrath, Branch Board Chair

Downtown YMCA
90 State House Square, Hartford, CT 06103
860-522-4183
Rick Hersom, Branch Executive
James Fleming, Branch Board Chair

East Hartford YMCA
770 Main Street, East Hartford, CT 06108
860-289-6612
Michael Kerrigan, Branch Executive
Michael Forbes, Branch Board Chair

Farmington Valley YMCA
97 Salmon Brook Street, Granby, CT 06035
860-653-5524
Brian P. Liss, Branch Executive
Eric Claprood, Branch Board Chair

Glastonbury Family YMCA
95 Oakwood Drive, Glastonbury, CT 06033
860-653-6548
Eric Hutchinson, Branch Executive
David E. Wilcox, Branch Board Chair

Hale YMCA Youth and Family Center
9 Technology Park Drive, Putnam, CT 06260
860-315-9622
Amanda Kelly, Branch Executive
Laurence Hale, Branch Board Chair

Indian Valley YMCA
11 Pinney Street, Ellington, CT 06029
860-871-0008
John L. Reilly, District Branch Executive
Heath Kidd, Branch Board Chair

West Hartford/Tri-Town YMCA
12 North Main Street, West Hartford, CT 06107
860-521-5830
Shawn Fongemie, Branch Executive
Jeff Brand, Branch Board Chair

Wheeler Regional Family YMCA
149 Farmington Avenue, Plainville, CT 06062
860-793-9631
Francine Coleman, Branch Executive
Foster White, Branch Board Chair

Wilson-Gray YMCA Youth and Family Center
444 Albany Avenue, Hartford, CT 06120
860-241-9622
Clinton Hamilton, Branch Executive
I. Charles Mathews, Branch Board Chair

Metropolitan YMCA Staff
Harold Sparrow, President and CEO
Nichol Higdon, Senior Vice President Operations and COO
Joseph Weist, CPA, Vice President and Chief Financial Officer
Brian K. Bergeson, Vice President of Properties and Procurement
Lori Lehan, Vice President Human Resources

Cheeneah Armstrong, President and CEO

Trustees*

Officers*
Maura Cochran, Board Chair
Harold Sparrow, President and CEO
Cheeneah Armstrong, Vice Chair
Jerald B. Gooden, Vice Chair
John J. Hussey, Vice Chair
JoAnn Price, Vice Chair
Thomas J. Rechen, Vice Chair
Daniel C. Tracy, Vice Chair
Philip Kane, Jr., Secretary
Natalie Zembrzuski, Ass’t Secretary
Richard J. Burness, Ass’t Treasurer

*Current as of 12/31/2016

Credits: Harold Sparrow; President and CEO, Joseph Weist, CPA, Vice President, Finance; Gina Gaipa, MIS Director; Shawn Fongemie, Development Director; Rhonda Burney, Business Manager Development Team; Jeff Williams, Grant Writer; Natalie Zembrzuski, Director of Executive Relations; Copywriting: Jane M. Bradley, Creative Advertising & Publishing Services (CAPS); Design: Christopher Passehl, Passehl Advertising & Publishing Services (CAPS); Photography: Jessica Hutchinson, North Society, Photography & Design; Printing: AM Lithography